## Seniors' Customer Service Preferences



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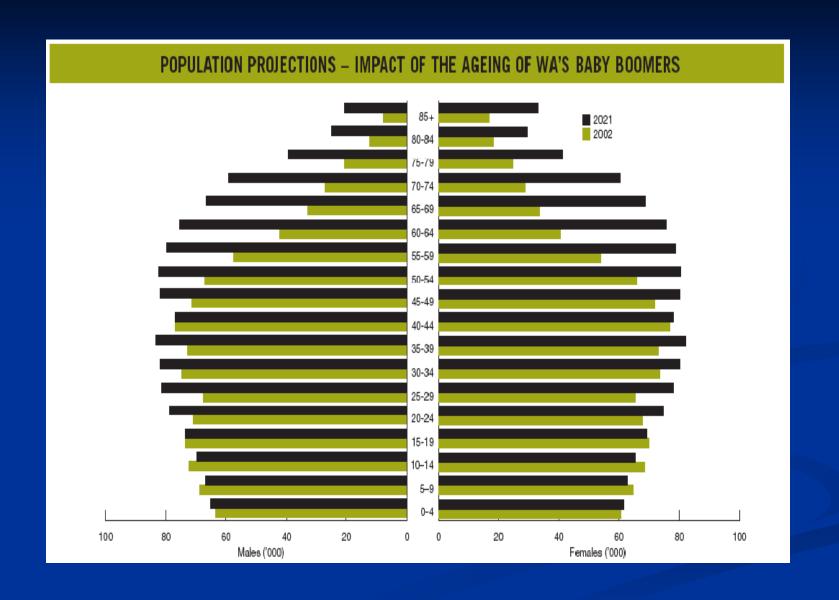
#### **Customer Service**

#### Definition:

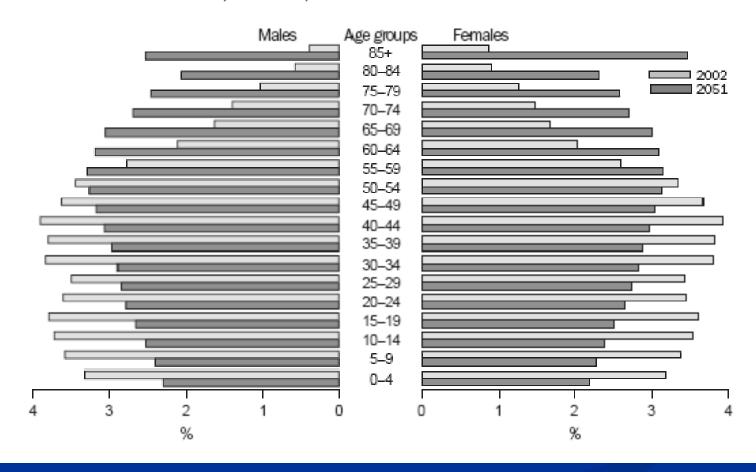
- Those aspects of service that support the provision of the company's core products.
- The personal interaction that occurs in the exchange process.

Why focus on customer service?





#### PROJECTED POPULATION, Series B, Western Australia-As at 30 June



## Sobering thoughts

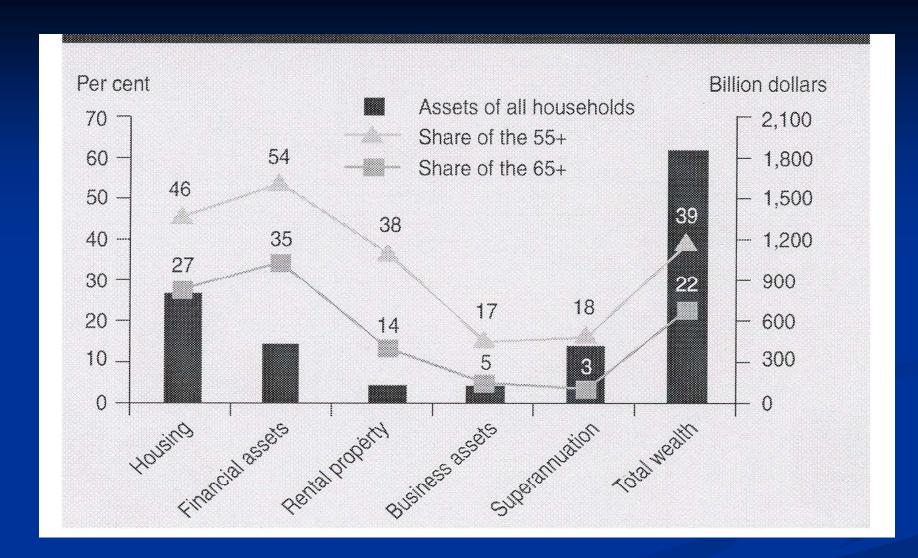
- Increased government spending on health, aged care, and pensions
- Shrinking workforces
- Slower economic growth
- Need for well-planned and innovative marketing strategies
  - Strong focus on consumer needs
  - Careful segmentation
  - Competitive advantage
    - Customer service



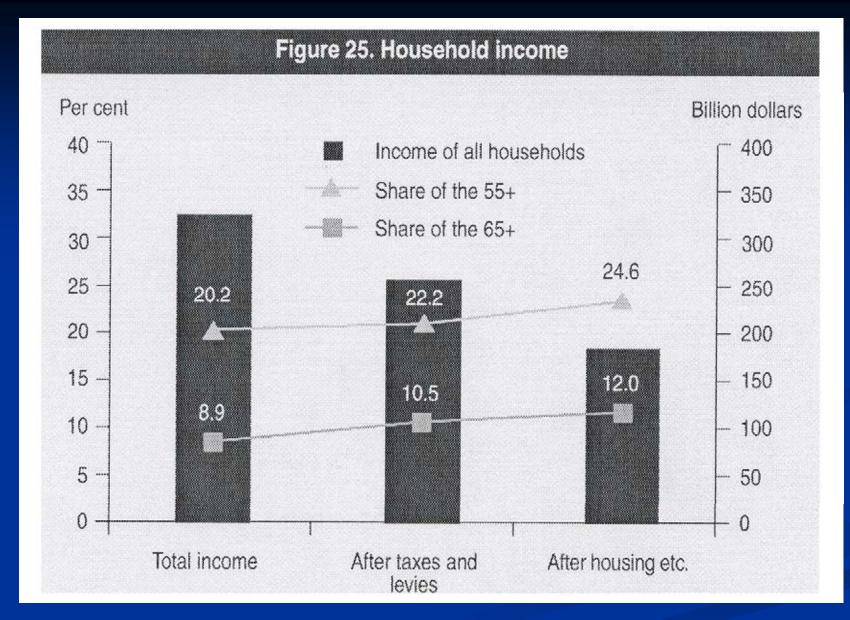
## What do we know about older consumers?

- Rapidly growing segment
- Varying age cut-offs:
  - **■** 50+, 60+, 65+
  - Chronological vs cognitive age
- Heterogenous
  - Age sub-segments
  - Ethnicity
  - Health
  - Lifestyle preferences
- Affluent





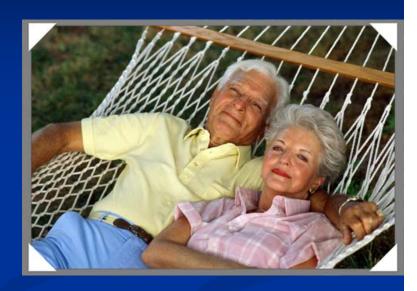
**Access Economics, 2001** 



**Access Economics, 2001** 

#### **Products in demand**

- Insurance
- Financial servicesSkincare
- Retirement housing
- Healthcare/medical
- Travel and leisure
- Boats
- Gambling products
- Tools
- Toys





#### **Consumer characteristics**

- Competent consumers
- Loyal, especially to local businesses
- Social interaction
- Risk averse
- Quality emphasis
- Environmental concerns
- Fastest growing segment of Internet users
- Often under-represented and stereotyped in advertisements
- May resist age segmentation cues and seniors' discounts
- Less likely to complain when receiving poor service
- Especially vulnerable to fraudulent business activities
- Customer service implications?









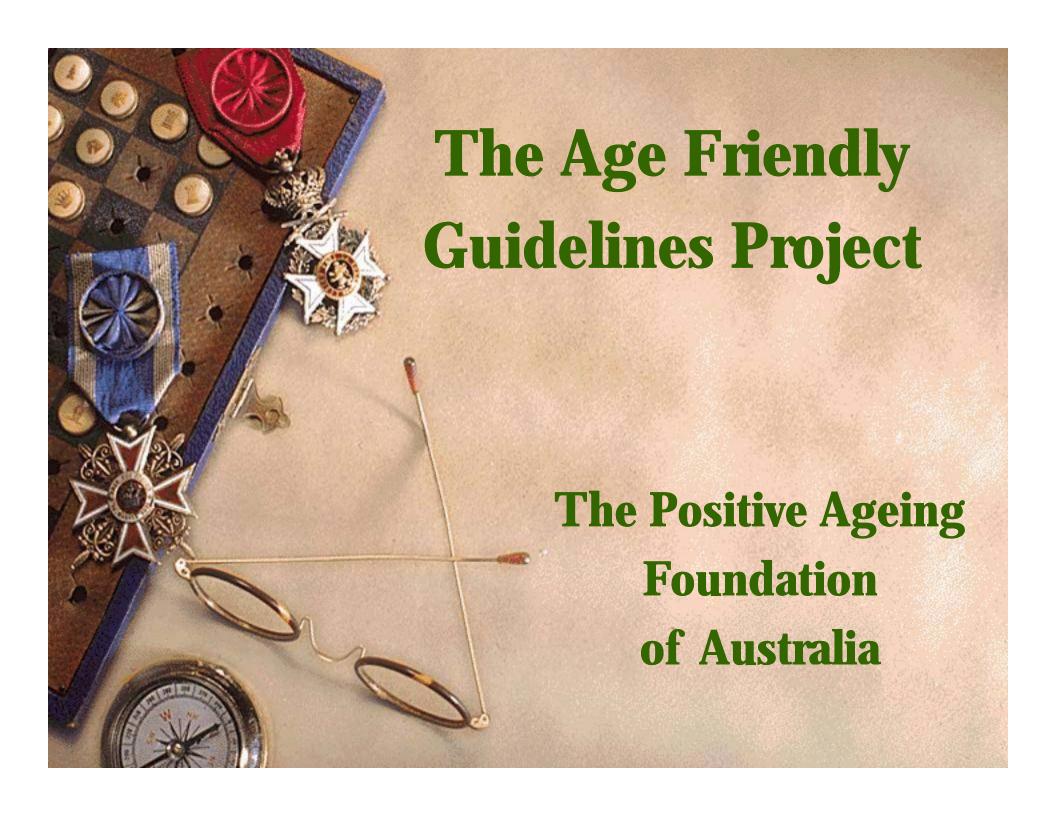
## **Physical Needs**

- Vision
- Hearing
- Mobility
- Dexterity
- Taste discernment



## Psychosocial Needs

- Cognitive processing
  - Self pacing
- Social interaction
  - Older sales staff
- Vulnerability
  - Ethical implications



## Age Friendly Guidelines Project

#### **Objective:**

To make the marketplace more seniorfriendly by developing customer service guidelines for organisations targeting older consumers



## Stage 1: Selecting Industries

- Focus groups 260 WA seniors
- Mail survey 1,300 WA seniors
- Industry selections:
  - Financial Planners
  - Supermarkets
  - Healthcare:
    - GPS
    - Hospitals



## Stage 2: Developing the guidelines

- 12 focus groups
  - Segmented by gender and age (50-64, 65+)
- Development of draft guidelines
- Industry collaboration
- Survey testing (n=505)



#### Financial Planners

- Create a trusting working relationship where the client is treated with dignity
- 2. Charge reasonable and fully disclosed fees and commissions
- 3. Keep up to date with changes in the financial environment
- 4. Provide information in clear English
- 5. Document the expectations of both parties
- 6. Obtain, maintain, and display relevant qualifications
- 7. Provide a list of independent contacts
- 8. Take the client's total financial situation and desired lifestyle into account
- 9. Disclose all vested interests
- 10. Provide a history of past performance



#### Supermarkets

- 1. Ensure staff are courteous, friendly, and efficient
- 2. Provide and maintain appropriate trolleys and baskets
- 3. Ensure goods can be easily reached
- 4. Ensure easy access within and without the store
- 5. Assistance with product location
- 6. Supply quality produce in small packet sizes
- 7. Provide delivery options
- 8. Allocate adequate express lanes
- 9. Offer a comfortable in-store environment
- 10. Provide seniors' discounts



#### General Practitioners (Doctors)

- 1. Provide prompt referrals to specialists
- 2. Stay up to date with recent medical developments
- Be familiar with the patient's history and background
- 4. Have a caring bedside manner
- 5. Provide explanations of medication usage, side-effects, cost options
- 6. Listen to patients' concerns
- 7. Explain fee structures
- 8. Allow appointments with the preferred doctor
- 9. Provide estimates of waiting times
- 10. Provide a nursing service



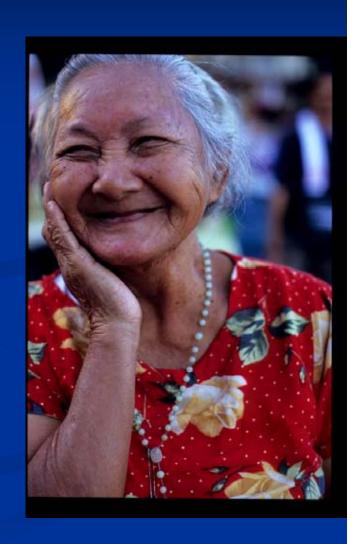
#### Hospitals

- 1. Nursing staff to introduce themselves and call patients by name
- 2. Nursing staff to spend time with patients and demonstrate empathy
- 3. Arrange for continuity of care from nurses
- 4. Nursing staff and doctors to communicate effectively with each other
- 5. Meals to be familiar and appropriate for patient's condition
- 6. Thorough provision of preadmission information
- 7. Prompt and streamlined admission
- Availability of proximate pick-up/drop-off areas
- Provision of in-hospital transport
- 10. Age-appropriate facilities: large button phones, railings, electronic beds, menus with large font size



#### **Primary take-outs**

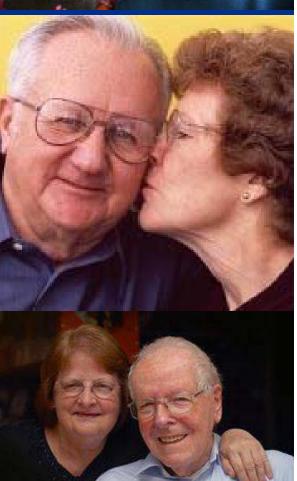
- Dominance of relationships
  - Empathy
  - Social interaction
- Communicate clearly
  - Verbal
  - Written
  - Especially about costs
- Provide comfortable physical environments



## Relationships

- Staff:
  - Recruitment
  - Training
  - Retention
- Mature customer service staff





#### Communicating

Written versions where possible

Non-glare paper

Avoid blue/green colour combinations

Font size

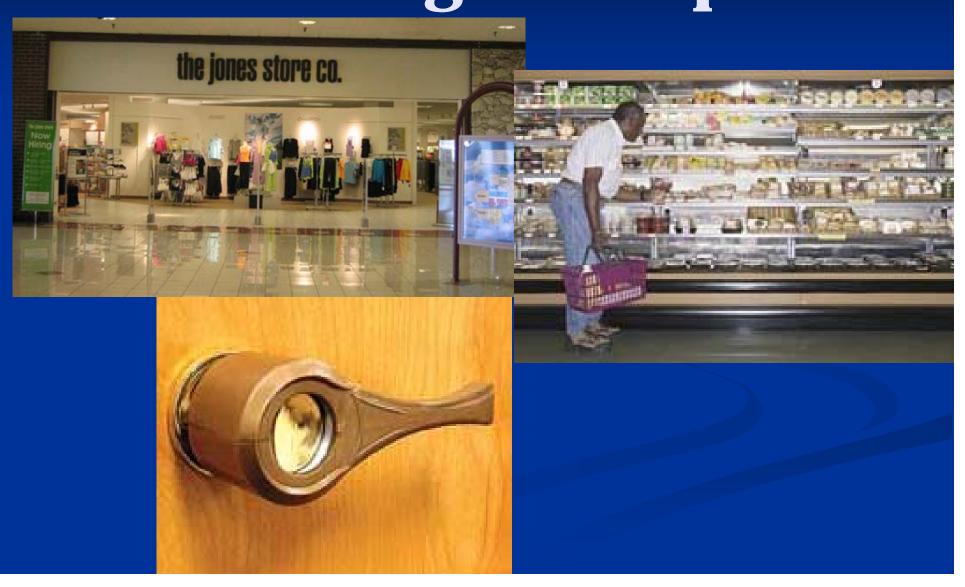
# Physical Environments: Think Big!







## Physical Environments: Avoid being senior-proof



#### Consider...

- Multiple access points:
  - Stores, phone, internet, home delivery
- Using technology to advantage
  - e.g., talking and voice activated appliances



#### **To Conclude**

- Empower seniors through superior customer service by meeting their
  - Physical needs
  - Cognitive needs
  - Social needs
- Source of competitive advantage that will be difficult to mimic







